



K n o x v i l l e • K n o x C o u n t y
M e t r o p o l i t a n P l a n n i n g C o m m i s s i o n

ANNUAL REPORT

• F i s c a l Y e a r 1 9 9 6 - 1 9 9 7 •

From the Chairman

The Metropolitan Planning Commissioners must base their recommendations on adopted regulations and ordinances. Most of us rarely, if ever, have a reason to be concerned about what these regulations and ordinances say. But land changes hands, communities grow and change, populations shift, and economies fluctuate. There is always the possibility that someday, it may be you standing before the Planning Commission, the Knoxville City Council, or the Knox County Commission as an applicant, or as a party opposed to a request. It doesn't hurt to familiarize yourself with your rights as a property owner.

The Minimum Subdivision Regulations for Knoxville and Knox County, and the Zoning Ordinances for Knoxville and Knox County are the legal basis for zoning and subdivision decisions in our community. They are designed to provide for our community's basic health, safety, and welfare by regulating the location of land uses and guiding growth through subdivision controls.

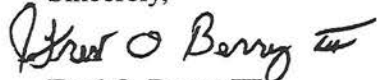
But these are not the only tools planners and elected officials use to steer our community's course. Sector plans, long range transportation plans, and many of the other resources listed in this annual report are used to take us forward, while preserving the qualities we value most about the place we live.

All of these regulations, plans, and initiatives have the potential to affect you—but you also have the power to mold and change them. Citizen participation is a key element in the creation of every MPC plan. These resources and opportunities for meaningful civic involvement are yours for the asking.

Join us, learn more about us, and let us learn more about you and your vision of tomorrow. Let FY98 be the year to participate.

Finally, on behalf of the Metropolitan Planning Commission, I thank the many civic and community-minded individuals who continue to support and refine this participatory process.

Sincerely,



Fred O. Berry, III

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From the Executive Director

The foremost responsibility of the Metropolitan Planning Commission is to work for the best possible future for Knoxville and Knox County. Many of our projects involve time horizons of 15 to 30 years. Approximately 200,000 people who will live in Knox County 30 years from now have not even been born yet! MPC uses a variety of planning techniques and programs to help Knoxville-Knox County prepare for the future, including:

- **LAND USE PLANNING.** MPC's *General Plan* recommends the creation of clustered commercial "activity centers" at major intersections as a more efficient and attractive alternative to creating new commercial strips. Successful examples include the East Town Mall area and the Northshore/Pellissippi Parkway interchange. The General Plan also contains policies for guiding development of new neighborhoods, protecting environmental resources and promoting economic development.
- **PLANNED ZONES.** Most major residential and commercial developments are now happening in special zoning districts that require site plan approval by MPC. This results in more attractive developments which are better integrated into their surroundings.
- **TRAFFIC STUDIES.** Starting in 1995, MPC has required traffic studies to be submitted with any development that will generate more than 750 vehicle trips per day. This has resulted in traffic problems being identified and solved before new projects are developed. Traffic signals, road widenings, intersection improvements, and turn lanes are among the improvements that have been provided by the developers or local government as a result of these studies.
- **LONG RANGE TRANSPORTATION PLANNING.** MPC provides staff support to the Knoxville Urban Area Metropolitan Planning Organization. (MPO) This federally mandated board, consisting of elected officials representing Knox and Blount Counties and their towns and cities,

sets funding priorities and makes long-range plans for all forms of transportation.

- **HISTORIC PRESERVATION.** MPC provides staff support to the historic zoning commissions of Knoxville and Knox County. These two boards oversee development in historic districts and review plans for renovation of historic structures.
- **NEIGHBORHOOD CONSERVATION.** MPC's plans are based on the idea that the neighborhood is the basic building block of our community. "Neighborhood friendly" policies in our adopted plans are designed to protect neighborhoods from undesirable impacts of new development. We also prepare several neighborhood rezoning studies each year to bring zoning in line with existing conditions in older neighborhoods. We recently worked with Vestal residents to develop the Bicentennial Neighborhood Plan.
- **COMMUNITY FACILITY PLANNING.** The city and county governments are making big investments in capital improvements that will improve the quality of life in our community. MPC coordinates preparation of the city's annual Capital Improvements Program and assists the county with finding good locations for parks, schools, and libraries.

This year's *Annual Report* provides an overview of MPC's most recent work with citizens, developers and local government. We hope that these projects will help Knoxville-Knox County maintain its reputation as one of the best places in America to live, work, and raise a family well into the 21st Century.

Sincerely,



Norman Whitaker

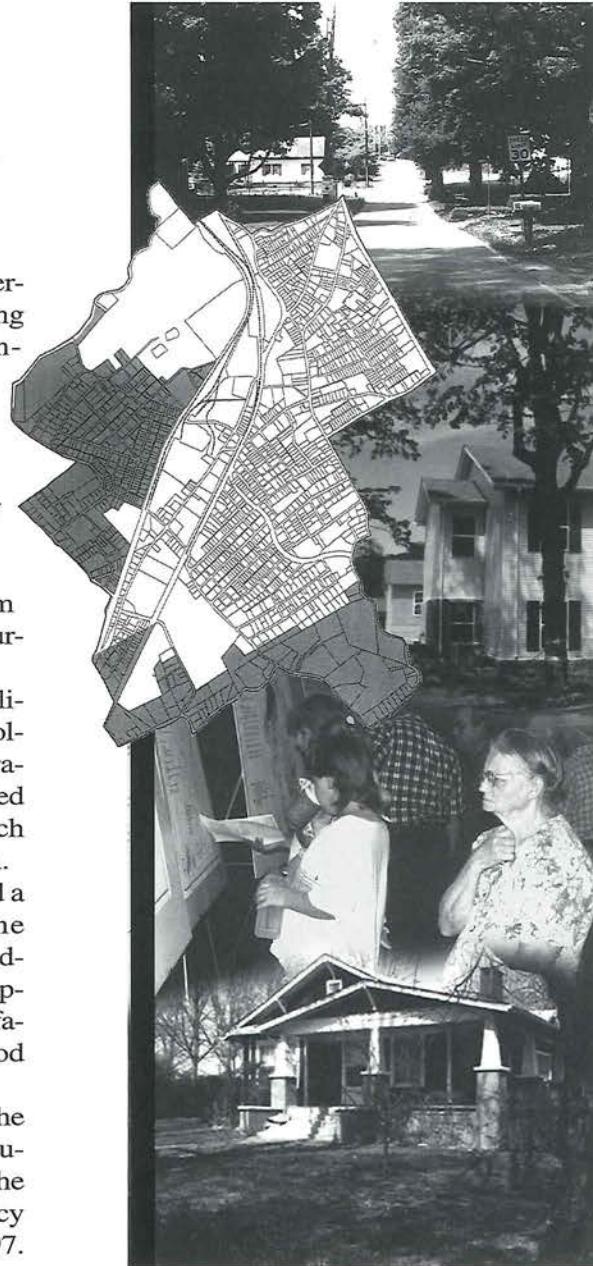
VESTAL CHOSEN AS BICENTENNIAL NEIGHBORHOOD

As part of the state's 200th anniversary celebration, the Tennessee Housing Development Agency (THDA) announced a new grant program in 1997 to encourage the rehabilitation and preservation of existing urban neighborhoods. The Vestal Community in south Knoxville was selected by a local task force to be Knoxville's candidate for a Bicentennial Neighborhood Initiative (BNI) grant from THDA. Four grants were available to urban areas in Tennessee.

THDA approved Knoxville's application in May. Since then, 4.5 million dollars for improvements to housing, infrastructure, and services have been allocated from private and public sources to match the 2 million dollars granted by THDA.

Vestal's BNI Task Force developed a neighborhood plan identifying the community's concerns and desires. It addresses the issues of design and development; community renewal; community facilities and services; and neighborhood identity.

The final plan was presented to the Vestal Community Organization on August 11, and is slated for review by the Tennessee Housing Development Agency Board of Directors in September of 1997.

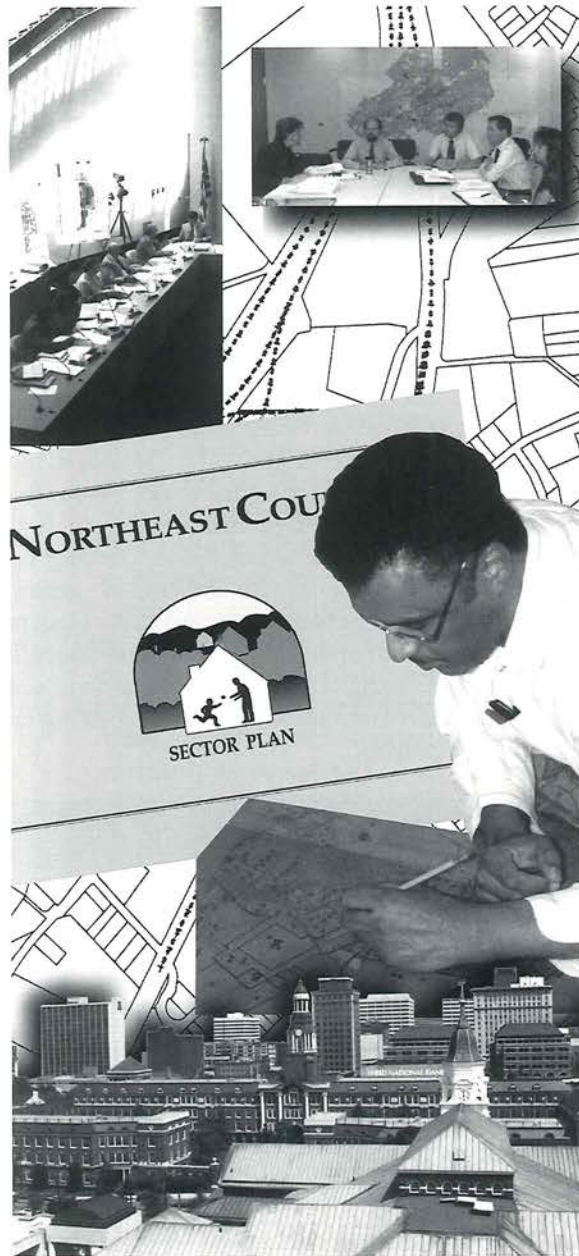


VISION FOR THE OLD CITY

Supporters of the Old City joined with the City of Knoxville Department of Community Development and MPC in the spring and summer of 1997 to define a vision and plan improvements for the popular downtown destination. Early meetings identifying problems and opportunities were followed by a June workshop at the JFG Coffee House where MPC presented master plan concepts for land use and development, crime prevention, lighting and pedestrian access, and parking and road improvements. In addition to general guidelines for preservation and new construction, the plan specifically proposes lighting under the viaducts and the continuation of such crime prevention measures as the walking and bicycle patrols.



THE 100 BLOCK OF GAY STREET WILL BE INCLUDED IN THE OLD CITY MASTER PLAN.



MPC COMPLETES FIVE SECTOR PLANS IN FY97

MPC realized a significant agency goal with the completion of five sector plans in FY97. This is noteworthy, not only because of the volume of work or number of sector plans completed, but in the fact that all twelve of MPC's sector plans are now current.

A sector plan is a comprehensive physical development plan for future land use, transportation, and community facilities. The plan typically features three elements. A background report provides information about an area's environmental resources, land use, population, economic and development

trends, and other data outlining current conditions. The Fifteen-Year Development Plan provides policy guidance for future decisions on rezonings, subdivisions, and sector growth. The Five-Year Implementation Plan outlines projects needed for capital improvements such as roads, parks, and schools. MPC develops sector plans in accordance with the Knoxville Knox County General Plan adopted in 1994.

All sector plans will now be updated in a rotating five-year cycle. Revisions may occur sooner, as amendments to sector plans are considered. A changing con-

SECTOR PLANS ADOPTED IN FY97

	ADOPTED BY MPC	ADOPTED BY CITY COUNCIL
Northwest County	8/8/96	9/24/96
West City	10/10/96	11/05/96
Southwest County	2/13/97	3/11/97
Northeast County	6/12/97	7/15/97
Northwest City	12/13/96	1/14/97

dition, such as development of major new thoroughfares or utility systems, would be cause for consideration.

UNDERWAY

The background report for the North Knoxville Sector Plan will be completed in mid-September. Public meetings to hear citizen concerns and issues will begin shortly thereafter.

The North Knox County Sector Plan will begin in September and be completed in June, 1998.

SECTOR PLAN UPDATE SCHEDULE

CITY	BEGIN NEXT UPDATE
Central	2000
East	1999
North	1998
Northwest	2000
South	2000
West	2002

COUNTY	BEGIN NEXT UPDATE
East	1999
North	1998
Northeast	2002
Northwest	2000
South	2000
Southwest	2002

HISTORIC OVERLAY DISTRICT CREATED IN PARK RIDGE

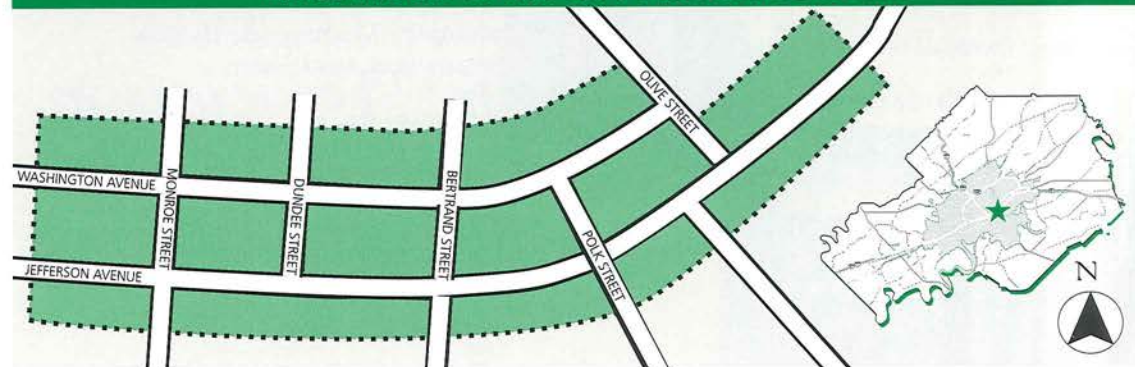


ILLUSTRATION: KRISTI EDENS

Residents and property owners in the Edgewood-Park City area of Knoxville were granted Historic Overlay Zoning by the Knoxville City Council on July 29, 1997. The community was cited for the historic and architectural significance of its George Barber-designed buildings.

A Historic Overlay District is a zoning designation intended to preserve and protect historic structures and areas which serve as visible reminders of our history and cultural heritage. This district is also intended to help stabilize and improve property values in historic areas by encouraging rehabilitation or new construction harmonious with the historic area.

EDGEWOOD-PARK CITY HISTORIC DISTRICT



The Metropolitan Planning Commission Excellence Awards are a sixteen-year tradition originally designed to promote and encourage superior achievement in development. Through the years, the award categories have expanded to include civic and neighborhood association achievements and notable efforts in historic renovation or restoration.

Award nominations come from city and county residents, business owners, architects, planners, neighborhood leaders — people from all walks of life who support and are encouraged by others' efforts to better our community.

Commercial
COMMERCIAL

The Shops at Bearden Place
Developer: FMP/Weissco, Inc.



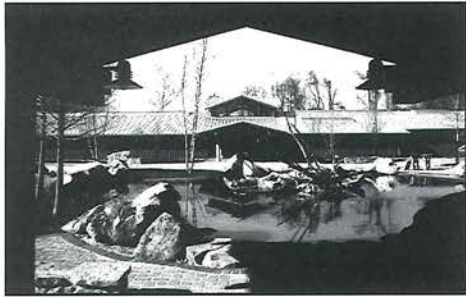
*Neighborhood/
Civic Association*
**NEIGHBORHOOD/CIVIC
ASSOCIATION**

Morningside Heights Neighborhood Plan
Developer: Morningside Heights
Homeowners Association

*Renovation/
Restoration*
RENOVATION/RESTORATION

The Houses at 2036-2039
Jefferson Avenue
Developer: David & Kim Trent





Special Use

SPECIAL USE

Ijams Nature Center
Developer: Ijams Nature Center

Volunteer Landing
Developer: The City of Knoxville



Office

OFFICE

Knoxville Orthopedic Clinic West
Developer: Fortress Corporation



Residential

RESIDENTIAL

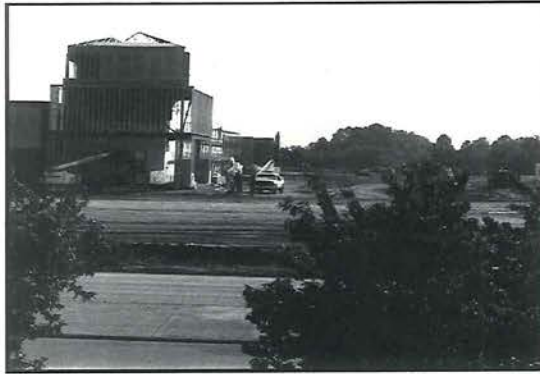
West View Area Development
Developer: Jeff Jaccard

Project Reinvestment/Homeownership
Empowerment Project
Developer: Inner City Knoxville
Community Investment Corporation

Harrison Keep
Developer: Franklin Company of
Tennessee, L.P.



BANNER YEAR FOR PLANNED DEVELOPMENT



CONSTRUCTION PROCEEDING ON THE CENTER AT DEANE HILL.

Two projects that came to fruition in FY97 are excellent examples of planned development. There are several advantages for developers who utilize the planned development zone. It allows greater flexibility in design and encourages a variety of uses in the project. The planned zone enhances the planning process and facilitates community participation. The developer can solicit comments and issues from the adjoining property owners and incorporate these ideas into the development design. The intent of the planned zone is to achieve quality site design, landscaping, and traffic circulation patterns.

The first well-planned example is Kingston Overlook Shopping Center. This is a 125,000 square foot shopping center developed on the south side of Kingston Pike adjacent to the

Ashley Oaks residential subdivision.

MPC approved the center in late 1995 through the development plan review process. It is occupied by three large tenants as well as two restaurants on outparcels. The attractive and cohesive architectural styling, low-glare lighting, and coordinated monument signage proposed by the developer, demonstrated their desire for a quality project.

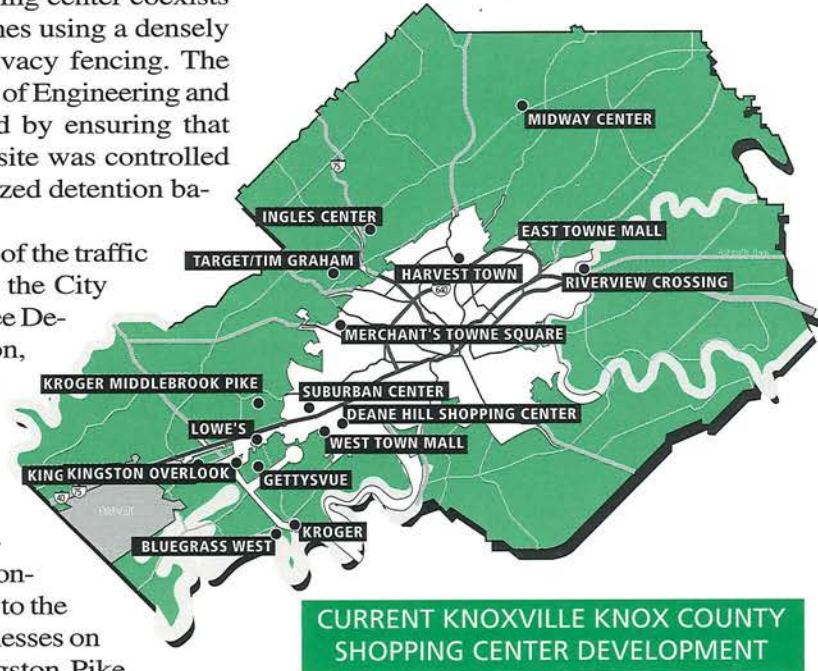
Through extensive cooperation between the developer, the homeowners association, and MPC staff, the shopping center coexists with the neighboring homes using a densely landscaped berm and privacy fencing. The Knox County Department of Engineering and Public Works contributed by ensuring that storm drainage from the site was controlled effectively with an oversized detention basin and staged release.

Based on the findings of the traffic impact study for the site, the City of Knoxville, the Tennessee Department of Transportation, and MPC staff required installation of two new traffic signals to maintain adequate traffic flow and safety. These signals, which were financed by the developer, control traffic access not only to the shopping center and businesses on the opposite side of Kingston Pike,

but also to Ashley Oaks subdivision entrance and a nearby fire station.

The largest planned development project that MPC addressed in FY1997 is The Center at Deane Hill. This is a 429,000 square foot shopping center being developed on forty acres of the former Deane Hill Country Club site.

In September 1995, the developers of this large tract and the owners of Deane Hill Country Club met with MPC staff to discuss the possibility of redeveloping the site. Subsequently, MPC staff conducted a plan amendment study that focused on this site. In a conscientious effort by the developer, a series of public meetings was held with area residents and established neighborhood groups to reach



CURRENT KNOXVILLE KNOX COUNTY SHOPPING CENTER DEVELOPMENT

consensus on a development plan. The result of these meetings was a zoning plan that was approved by MPC in December 1995.

The Center at Deane Hill represents a blend of commercial, office, and mixed residential uses that harmonizes with the existing development pattern and surrounding land uses. Stacked stone facades and extensive landscaping softens the look of the development and enhances the compatibility with adjoining residential uses.

MPC approved The Center in May 1996 and development is underway.

DIGITAL PLATS REQUIRED

In April of 1997, MPC adopted amendments to the Minimum Subdivision Regulations requiring final plats to be submitted in a digital format compatible with the Knoxville Knox County KUB Geographic Information System (KGIS).

Effective October 1, 1997, all final plat applications must contain (in addition to the normal required information) a disk with the plat saved in one of several Computer Aided Drafting and Design (CADD) formats, or in an MPC-approved text format.

These new regulations will aid in the efficient and accurate transfer of subdivision boundary and lot line information to the KGIS, and are part of an overall plan for the KGIS to eventually contain all maps and land records.

DEVELOPMENT REVIEW SUMMARY

TYPE OF APPLICATION	KNOXVILLE	KNOX COUNTY
Rezoning	111	112
Subdivision (concept)	17	74
Subdivision (final)	62	204
Number of Subdivision Lots (concept)	596	3362
Number of Subdivision Lots (final)	473	2828
One Lot Subdivision	58	24
Subdivision Regulation Amendment	1	1
One Year Plan Amendment	30	0
Sector Plan Amendment	2	3
Zoning Amendment	7	7
Use on Review	63	86
Street Name Change	1	4
Right-of-Way Closure	26	0

AMENDMENTS TO BP ZONING

The Knox County Development Corporation asked MPC to suggest ways to streamline the process for review and approval of development plans in the BP (Business and Technology Park) zone. The staff also looked at the list of permitted uses in the BP zone and offered suggestions on broadening the zone's appeal to business, without compromising the intended purpose of the zone or the quality of the design standards.

As a result, the MPC staff developed amendments to the BP zone, which do the following:

- ▲ Replace language in the general description which discourages "mass production operations" with less restrictive language from the private act that created the Technology Corridor
- ▲ Add a definition of "business park"
- ▲ Streamline the review and approval process for BP development plans
- ▲ Clarify and broaden land uses permitted in the BP zone

These amendments were approved by the Knox County Commission in July.

COMPUTERIZED ZONING MAPS WILL ENHANCE CUSTOMER SERVICE



GIS SPECIALIST, STEVE LEWALLEN UPDATED ZONING MAPS.

In 1995, as the entire Geographic Information System began its migration from a VAX mainframe to PCs, MPC GIS staff began digitizing zoning boundaries. Today, computerization of the zoning maps is complete. Mylar maps remain the official, legal record, but as they are updated, so too is the computerized version.

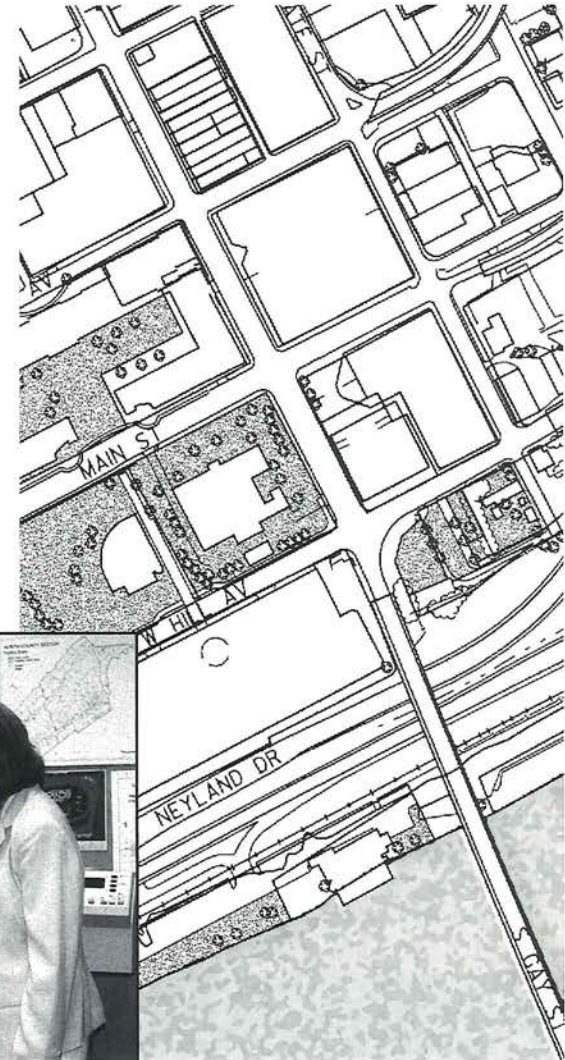
Administration of the City and County zoning ordinances is a primary responsibility of the Metropolitan Planning Commission. MPC recommends zoning district boundaries and regulations for both Knoxville and Knox County to their respective governing bodies. Accurate and efficient record keeping is crucial.

Official zoning documentation of properties in Knoxville and Knox County is

housed by MPC and updated monthly as rezonings are approved. Currently, zone boundaries are recorded on mylar maps and manually revised.

The great advantage of computerized zoning maps is that the Development Services staff can link to GIS and view the most current zoning map. This will enhance customer service and enable MPC staff to print the area in question directly from the computer. Greater efficiency and accuracy will also be possible.

MPC plans to continue producing a paper version as a secondary source, but in a bound, 11" x 17" format, with individual pages updated as needed. Reproducing the maps will be less costly for customers.



MARVIN GARLAND GIS ADMINISTRATOR AND JULIE RICHARDSON, PLANNER, LOOK AT THE COMPUTERIZED ZONING MAPS BEING PRINTED ON THE NEW LARGE FORMAT PRINTER.

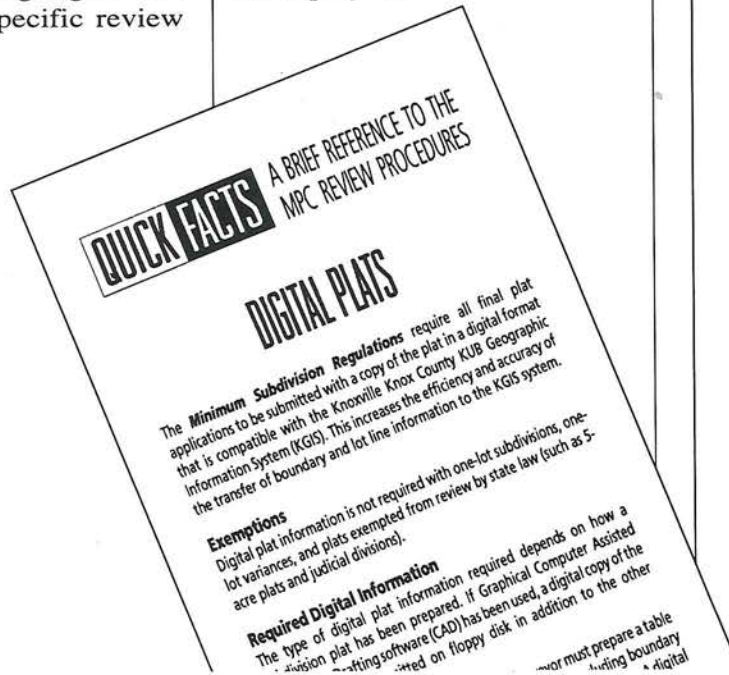
NEW QUICKFACTS, TECHNICAL REPORT, AND DESIGN GUIDELINES

QuickFacts informational series was created last year to provide detailed information on current development issues and specific review procedures in a compact and concise manner. These include: *Digital Plats, Use On Review, C-6 Zoning: General Commercial Park, Knoxville Child Day Care Centers.* *QuickFacts* is advisory and intended to supplement—not replace—the existing regulations governing the specific review process.

During FY97, more than 1,100 new apartment units were under construction in Knox County. In response to the many inquiries about our local apartment market, MPC generated a technical report entitled *The Trends and Conditions in the Knox County Multifamily Housing Market.* The report discusses the supply, occupancy rates, rental rates, age of housing stock, and new apartments projects.

Design guidelines for parking facilities in C-2 (Central Business) zone were approved by MPC in October 1996. Parking requirements for the Downtown Plan, The Streetscape Plan, The Downtown Parking Study, and the Knoxville City Code are summarized in an easy to understand

reference for developers, designers, and reviewers. The ordinance requires parking facilities approved by MPC to be in compliance with the policies and proposals of the Downtown Plan. The guidelines supplement the basic requirements of the Knoxville Zoning Ordinance.



DESIGN

GUIDELINES

C-2 PARKING

■ INTRODUCTION

Knoxville's Zoning Ordinance was amended in 1990 to require the Metropolitan Planning Commission's approval of any parking facility in the C-2 (Central Business) zoning district. Plans are approved through a "Use on Review" process as outlined in the Zoning Ordinance. MPC's action on a Use on Review application may be appealed to City Council. The ordinance requires parking facilities approved by MPC to be in compliance with the policies and proposals of the Downtown Plan. The design guidelines are intended to provide an easy to understand reference for developers, designers, and reviewers. These guidelines supplement, but do not replace, the basic requirements of the City of Knoxville Zoning Ordinance. The applicant **must** review Article 5 Section 7 "Minimum Off-Street Parking, Access, and Driveway Requirements" to assure compliance with those zoning regulations. Additional information and examples are available from the Planning Commission offices.

REFERENCES

- The Downtown Plan
- The Streetscape Plan
- The Downtown Parking Study and Update
- The Knoxville Zoning Ordinance
- The Knoxville City Code

CONTACTS

Kim Henry
Dan Kelly

October, 1996

KNOXVILLE-KNOX COUNTY
MPC
 METROPOLITAN
 PLANNING
 COMMISSION

Suite 403 • City County Building
 400 Main Street
 Knoxville, Tennessee
 423-215-2500
 FAX - 215-2537

S E R V I C E S

- A-95 Reviews
- Americans with Disabilities Act Planning
- Annexation Rezoning
- Annexation Plans of Service Review
- Bicentennial Neighborhood Initiative Planning
- CBID Assistance
- C-7 Design Reviews
- Clean Air Act Compliance
- Community Information Exchange Assistance
- Data Collection and Monitoring
- Downtown Planning/Next Big Steps Assistance
- East Towne Mall/Alice Bell Community Planning Assistance
- General (Neighborhood) Rezoning
- Geographic Information System Support
- GIS Address/Street Name Assignment
- Graphic Design Support to Other Departments
- Great Smoky Mountains Regional Greenway Advisory Board Assistance
- Greater Knoxville Research Network Support
- Historic and Environmental Reviews
- Housing Rehabilitation Review
- HUD Consolidated Plan Coordination/Technical Support
- Knox County Data Coordination Assistance
- Knox County Greenway Commission Assistance
- Knox County Parks and Recreation Board Assistance
- Knoxville Knox County C.A.C Board
- Local Census Project Assistance
- Knoxville Food Policy Council Assistance
- Minimum Subdivision Regulations Revisions
- MPC Library and Information Center Support
- MPO Coordination/Technical Support
- Monthly Zoning and Subdivision Map Revisions
- Old City Planning Assistance
- Ordinance and Variance Interpretation
- Park Planning
- Recreation Grant Application Assistance
- Residential Parking Permit Program
- Rezoning
- School Site Selection Assistance
- Second Creek Task Force and Assistance
- Sector Planning (Northeast County, Northwest County, Northwest City, Southwest County, West City)
- Sharp's Ridge Task Force Assistance
- Solid Waste/Convenience Center Site Selection
- Staffing for Historic Zoning Commission
- Strategic Transportation Plan Assistance to Knox County
- Subdivision Processing on the Geographic Information System
- Technical Assistance to Historic Districts: Adair Gardens, Island Home Park, Lindburgh Forest, Parkridge, Emory Place, Old North Knoxville, Mechanicsville, Forest Hills Boulevard, Fourth & Gill, Gibbs Drive, Village of Concord
- Technical Support for the Implementation of the Five Points Plan
- Traffic Counting Program
- Transforming Neighborhoods Together (TNT) Assistance
- Transit Improvement Strategy Subcommittee Technical Support
- Transportation Coordination with Federal, State, and County Government
- Tree Board Assistance
- Trolley Planning Assistance
- Urban Transportation Issues Committee (UTIC) Technical Support
- Water Quality Forum
- World's Fair Park Plan Update Assistance
- Zoning Ordinance Revisions
- Zoning and Subdivision Administration

P U B L I C A T I O N S

- ADA Paratransit Plan
- Annual Index of MPC Records
- Annual Index of Subdivisions
- Central City Sector Plan
- City of Knoxville Department of Parks and Recreation 1996 Action Recovery Program Update
- City of Knoxville Hazard Mitigation Plan
- Congestion Management Plan Update
- Consolidated Plan for Housing and Community Development
- Development Activity Report
- Development Project Yearbook
- Directory of Neighborhood Organizations
- Federal Transit Administration Title VI Report
- Industrial and Warehouse Space Inventory
- Knox County Hazard Mitigation Plan
- Knoxville Capital Improvements Program
- Knoxville Knox County Facts and Figures Brochure
- Knoxville One Year Plan
- Major Road Plan
- MPC Informational Brochure
 - Traffic Impact Study Guidelines
- MPC QuickFacts Series
- MPC Technical Reports
 - Multifamily Housing
- Minimum Subdivision Regulations Amendments
 - Digital Plats
- MPO Long Range Transportation Plan
- Northeast County Sector Plan
- Office Market Analysis
- Revised Historic Preservation Plan
- South Peters Road Plan Amendments
- Traffic Impact Study Guidelines
- Transportation Improvement Program
- West City Sector Plan
- Zoning Ordinance Amendments:
 - Assisted Living Facilities
 - BP Use and Review Requirements
 - C-6 District Requirements
 - Marina Standards
 - Mobile Home and Mobile Home Parks
 - SC 1, 2, & 3 Amendments
 - Tennis courts as a use on review
 - Day Care Facilities
 - Permits and Fees for Building Inspections

MPC AWARDED GRANT

The Knoxville Knox County Metropolitan Planning Commission has been awarded a grant for the study of Intelligent Transportation Systems (ITS). Also referred to as "smart technology," ITS employs the use of advanced electronics and information technologies to improve the performance of vehicles, highways, and transit systems. Traffic signal control, freeway management, transit management, incident management, electronic fare payment, electronic toll collections, multimodal traveler information, emergency response management, railroad grade crossing control are all candidates for the application of ITS.

The Federal Highway Administration, the Tennessee Department of Transportation, the City of Knoxville, and Knox County have contributed a total of \$250,000 to fund an Intelligent Transportation Strategic Assessment for the Knoxville Urban Area. The study will focus particularly on how ITS could improve the safety and efficiency of our local transportation system under construction conditions.

Work on an ITS Strategic Assessment for the Knoxville Urban Area will begin in September. It will include an implementation plan and a deployment plan. The long-term implementation plan will cover the overall ITS strategy for the Knoxville Urban Area over the next ten years. The deployment plan will detail the appropriate ITS technologies to be implemented as part of planned transportation system improvements.

REGIONAL TRANSPORTATION COMMITTEE FORMED

MPC staff members, the University Tennessee Transportation Center, the Downtown Organization/Central Business Improvement District, the Tennessee Valley Authority, the Oak Ridge National Laboratory, and several other representatives from local and state governments formed a Regional Transportation Alternatives Committee (RTAC) in November of 1996. The committee is an outgrowth of the Next Big Steps process for Downtown Knoxville and the CBID. The purpose of forming the RTAC was to promote regional transportation alternatives and cultivate support for a regional transit plan.

As a first step in that process, the RTAC determined that a regional conference and follow-up workshop would help to engage participants in an exploration of the issue and build support for a regional transportation system serving East Tennessee.

In early June 1997, Senator Bud Gilbert announced a \$45,000 grant from the

Tennessee Department of Transportation to fund such a conference and workshop. MPC solicited qualifications from firms to

organize and conduct these events; the Ingram Group was hired. Dates in October and November 1997 are being considered for the conference, with a workshop to follow approximately thirty days later. Participants in the conference and workshop will be asked to endorse a continuation of the process beyond the workshop to secure funding for a feasibility study.

The RTAC believes that East Tennessee sits at a crossroads in both a literal and figurative sense. By developing an innovative regional approach to transportation issues, East Tennessee can serve as a prototype. By integrating a variety of transportation modes to meet the needs of smaller urban, connected suburban, and rural areas, East Tennessee will meet the unique challenges that fu-

ture environmental, social, economic, and employment conditions in our region are likely to pose.

The RTAC believes that East Tennessee sits at a crossroads in both a literal and figurative sense. By developing an innovative regional approach to transportation issues, East Tennessee can serve as a prototype.

1 9 9 6 - 1 9 9 7 P L A N N I N G C O M M I S S I O N

The Planning Commission consists of 15 private citizens; seven appointed by the Mayor of the City of Knoxville, and eight appointed by the Knox County Executive. All appointees must be approved by the Tennessee State Planning Office.



Fred O. Berry, III 1994-1998
Chair
Executive Committee



Imogene King, 1988-1997
Past Chair
Executive Committee



Dr. Jack Reese, 1989-1999
Vice Chair
Executive Committee



Rusty Baksa, 1995-1999
Executive Committee



Cindy Bradley
1992-1997



Henry E. Christenberry
1996-2000



Charles L. Busler
1993-2001



Ronald R. Davis, 1988-1997
Executive Committee



Dr. Timothy C. Frazier
1996-2000



Helen Heatherly
1995-1999

1 9 9 6 - 1 9 9 7 P L A N N I N G C O M M I S S I O N



John M. Luttrell, 1995-1999
Executive Committee



Carroll R. Reagan
1994-1998



John E. Tindell
1993-1997



Ronald R. Wade
1996-2000



Charles N. Woods, 1994-1998
Executive Committee



Roosevelt Allen
1997-2000



Ellen Fowler
1997-2001



Anthony Hancock
1997-2001



R. Larry Smith
1997-2001

N E W M E M B E R S

S T A F F

Comprehensive planners Kim Henry Begg, Carol Anne Swagler, and Jeffrey Welch earned their memberships in the American Institute of Certified Planners in FY97, bringing the total number of Certified Planners at MPC to eight. AICP is a national professional institute of the American Planning Association that establishes standards, educational requirements, and a professional code of ethics for planners.

Barbara Hatcher, also of MPC's Comprehensive Planning Division, earned her Professional Engineer (PE) license from the State of Tennessee earlier this spring.



(L TO R) JEFF WELCH, MPC DEPUTY DIRECTOR/DIRECTOR OF COMPREHENSIVE PLANNING; CAROL ANNE SWAGLER, PRINCIPAL PLANNER; KIMBERLY HENRY BEGG, PLANNER II; (NOT PICTURED) BARBARA HATCHER, TRANSPORTATION ENGINEER

Employee Excellence Award Winners



Outstanding employee achievement was recognized at MPC's Annual Dinner in July. Employee Excellence Awards were bestowed in three categories: customer service, promotion of agency goals, and contributions to plan design, development, and production.

(L TO R) DOUG BURTON, SENIOR PLANNER; KELLEY KLEPPER, PLANNER II; REBECCA CLEMENT, GRAPHIC DESIGNER

NAME	POSITION
Allen Alderman	Planning Technician
Gretchen Beal	Director of Information Services
Kim Henry Begg, AICP	Planner II
Ann Bennett	Senior Planner
Doug Burton	Senior Planner
Mike Carberry, AICP	Principal Planner
Stephanie Carroll	Office Assistant II
Rebecca S. Clement	Graphic Designer
Sherry Clowers	Receptionist
Sarah Cronan	Finance Manager
Raymond Dailey	Planning Technician
Kevin DuBose	Planner
Marvin Garland	GIS Administrator
Terry Gilhula	Research Associate
Sally Hanson	Communications Specialist
Barbara Hatcher	Planning Engineer
Donna Hill	GIS Operator
Bill Holder	GIS Specialist
Ewing (Buz) Johnson, AICP	Director of Development Services
Johnetta Johnson	GIS Operator
Dan Kelly	Principal Planner
Kelley Klepper	Planner
Betty Jo Lamb	Office Assistant II
Alvin Leung	Senior Planner
Steve Lewallen	GIS Specialist
Shirley Mase	GIS Operator
David (Buddy) McReynolds	Planning Technician
Debbie Mitchell	Office Assistant I
Patricia Ann Phillips	GIS Operator
Cindy Pionke, P.E.	Transportation Engineer
Ken Pruitt, AICP	Principal Planner
Julie Richardson	Planner
John Roberts	GIS Operator
Carol Anne Swagler, AICP	Principal Planner
Alan Travis, AICP	Senior Planner
Jo Ella Washburn	Graphic Designer
Jeff Welch, AICP	Deputy Director
Charlotte West	Office Assistant II
Violet (Vi) Whitmire	Administrative Services Manager
Norman Whitaker, AICP	Executive Director

FINANCIAL INFORMATION

For Fiscal Year Ended June 30, 1997

	PROJECTED	BUDGETED
FUNDING SOURCES		
Fees and Charges	\$ 336,560	\$ 323,925
Federal Government	279,226	291,264
Project Greenlight II	49,057	53,909
City of Knoxville	708,128	708,128
Knox County	608,000	608,000
Withdrawal from Fund Balance	13,430	32,454
TOTAL FUNDING SOURCES	<u>1,994,400</u>	<u>2,017,680</u>
EXPENDITURES		
Salaries and Employee Benefits	1,552,130	1,599,785
Contracted Services	229,853	257,760
Supplies and Materials	58,731	66,572
Other Charges	10,023	11,513
Capital Outlay	82,009	82,050
TOTAL EXPENDITURES	<u>1,932,746</u>	<u>2,017,680</u>

These are projected financial results. Not all FY97 invoices have been paid or all accounting adjusting made at this time.

KNOXVILLE-KNOX COUNTY

M P C

METROPOLITAN
P L A N N I N G
C O M M I S S I O N

T E N N E S S E E

Suite 403 • City County Building
400 Main Street
Knoxville, Tennessee
423 • 215 • 2500
F A X • 215 • 2237